

2010 Highlights



- Completed acquisition of Innova-Extel £80.3m
- New facilities in US (Casper, Conroe and Latrobe) and China (Wuxi) add over 800,000 sq ft of manufacturing capacity now approximately 2 million sq ft
- Facility expansion / consolidation programmes underway at National Coupling, US £13.8m and Badentoy / Fordoun, Scotland £18.1m
- Basic EPS before exceptional items 24.7p(2009: 17.7p) +40%

2010 Results Summary*



	2010 £m		2009 £m		Change %
Revenue	461.6		359.9		+28
EBITDA	68.3	15%	50.6	14%	+35
Profit from operations	47.7		35.8		+33
Finance income	1.3		1.8		
Profit before tax	50.0		38.5		+30
Effective tax rate	30%		32%		
Dividend per share	12.0 p		10.5p		+14
Basic EPS	24.7 p		17.7p		+40

^{*}Pre-exceptional continuing operations

Segmental Results



	Revenue	2010 Profit from Operations	Margin	Revenue	2009 Profit from Operations	Margin
	£m	£m	%	£m	£m	%
Hunting Energy Services						
Well Construction	111.3	8.0	7	77.9	3.3	4
Well Completion	224.2	23.1	10	176.2	20.3	12
Well Intervention	58.7	9.3	16	29.4	4.0	14
Exploration & Production	6.5	1.3	20	5.6	0.3	5
	400.7	41.7	10	289.1	27.9	10
Gibson Shipbrokers	22.6	1.0	4	20.8	0.7	3
Field Aviation	38.3	5.0	13	50.0	7.2	14
	461.6	47.7	10	359.9	35.8	10

Exceptional Items



	2010 £m
Oil and gas reserve impairment	5.3
Dry hole costs	3.1
Acquisition costs	3.1
Continuing operations	11.5
Tax credits	(3.5)
Foreign exchange loss on Can\$ tax provision	4.6
Continuing and discontinued operations	12.6

Balance Sheet



	2010 £m	2009 £m
Property, plant and equipment	154.1	121.4
Intangible assets & goodwill	122.9	59.2
Available for sale financial assets	45.1	29.8
Working capital	137.2	72.2
Provisions	(56.1)	(78.9)
Other	(20.8)	(6.9)
Net cash	212.2	365.0
NET ASSETS	594.6	561.8

Capital Expenditure – by segment



	2010 £m	2009 £m
Hunting Energy Services		
Well Construction	20.6	9.1
Well Completion	17.1	8.3
Well Intervention	3.9	1.8
Exploration & Production	7.1	1.9
Others	1.0	0.5
	49.7	21.6
Split:		
Maintenance	12.9	9.9
New Business	36.8	11.7
	49.7	21.6

Capital Expenditure – by Project



	2010
	£m
Well Construction	
Casper/Conroe/Latrobe facilities - US	8.6
New Drills tools	7.5
Other equipment	4.5
Well Completion	
Houma land purchase - US	3.9
Wuxi facility – China	4.7
Consolidation and expansion of Scotland operations – UK	5.8
Other equipment	2.7
Well Intervention	
National Coupling expansion - US	2.2
Other equipment	1.7
Exploration & Production	
Oil and gas development	7.1
Other	1.0
	49.7

Cash Flow



	2010 £m	2009 £m
Profit from operations	47.7	35.8
Depreciation and amortisation	20.6	14.8
Changes in working capital	(48.0)	11.9
Interest and tax	(3.8)	(7.0)
Capital expenditure	(49.7)	(21.6)
Acquisitions / disposals	(81.1)	(20.3)
Tax indemnity payments	(25.2)	(4.1)
Dividends paid	(14.1)	(13.8)
Other	0.8	(3.0)
	(152.8)	(7.3)

Facilities Footprint





Our Strategy





Realising significant potential

Organic Growth





Casper, Wyoming



Latrobe, Pennsylvania



Conroe, Texas



Fordoun, Scotland

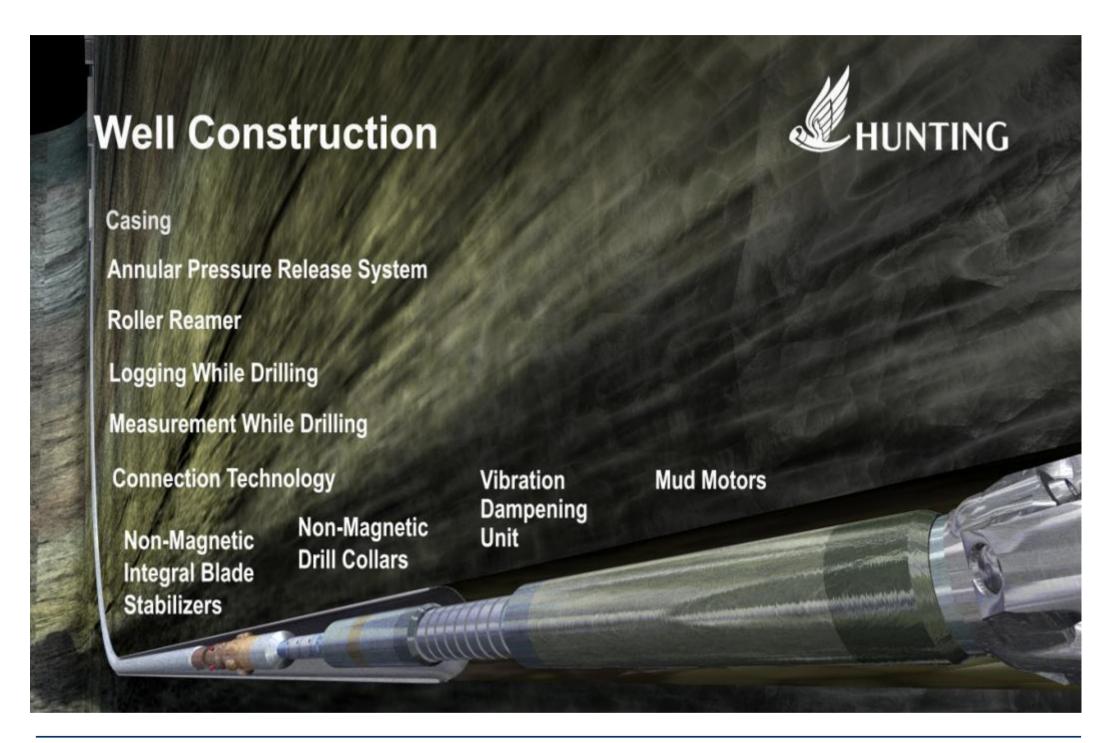
Wuxi, China







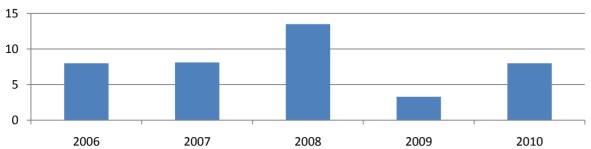




Well Construction



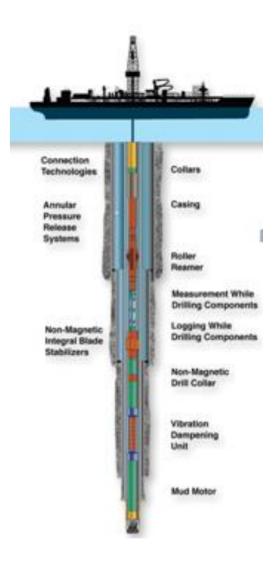
Profit from Operations £m



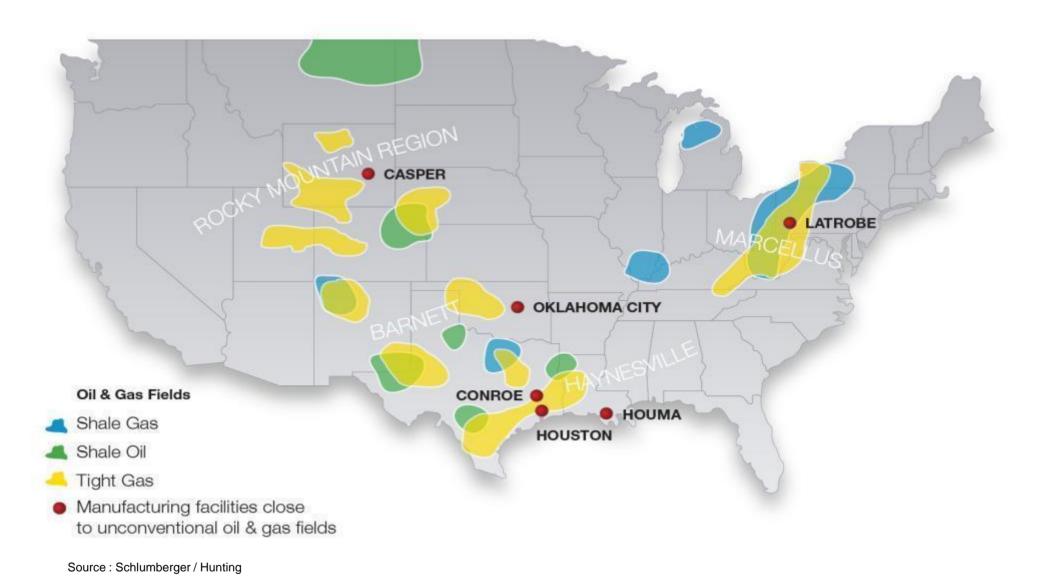
Highlights

- Premium connection sales and marketing agreement signed with Arcelor Mittal for their new seamless
 OCTG mill in Saudi Arabia
- One expansion and two new facilities for Drilling Tools in the US and one in Dubai
- Innova-Extel acquisition
- Capacity 2008 : 274,000 sq ft

2010:821,000 sq ft

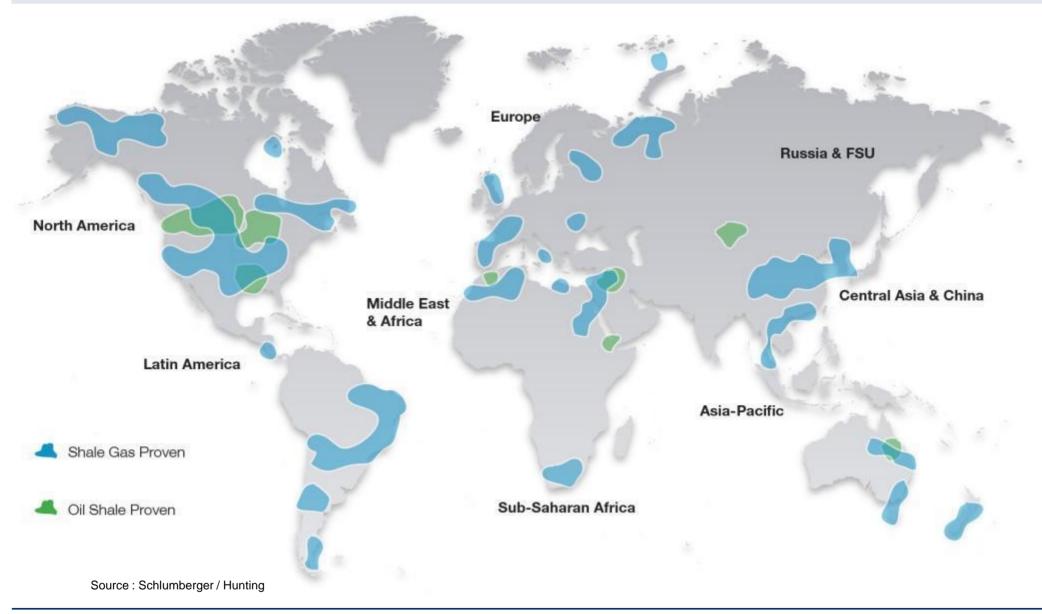


Footprint Servicing Shale and Tight Gas Plays #HUNTING



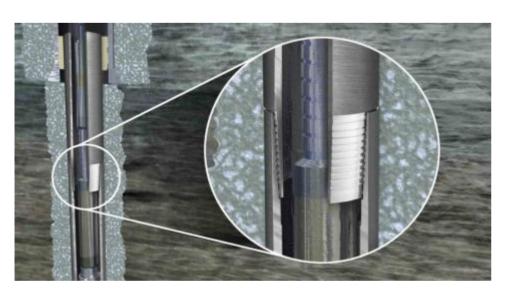
Global Shale Reserves

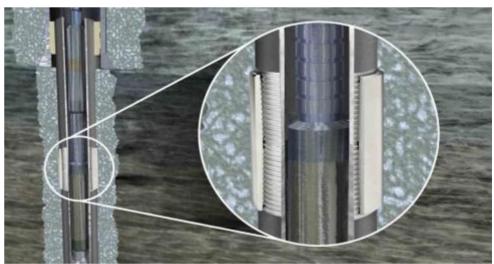




Thread Technology 40-40 RTC and WEDGE-LOCK #HUNTING

- Enhanced design for positive torque stop
- Trouble free running
- Ideal for Shale Plays





- ➤ The only high torque integral flush connection qualified to the most severe level of ISO 13679
- ➤ The only high torque integral connection which has a dedicated metal to metal seal for external pressure retention
- ➤ The only high torque integral connection which does not discharge excess lubricant into the well bore or annulus

Innova and Drilling Tools



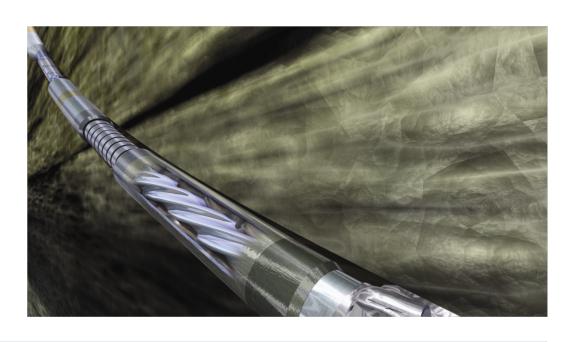


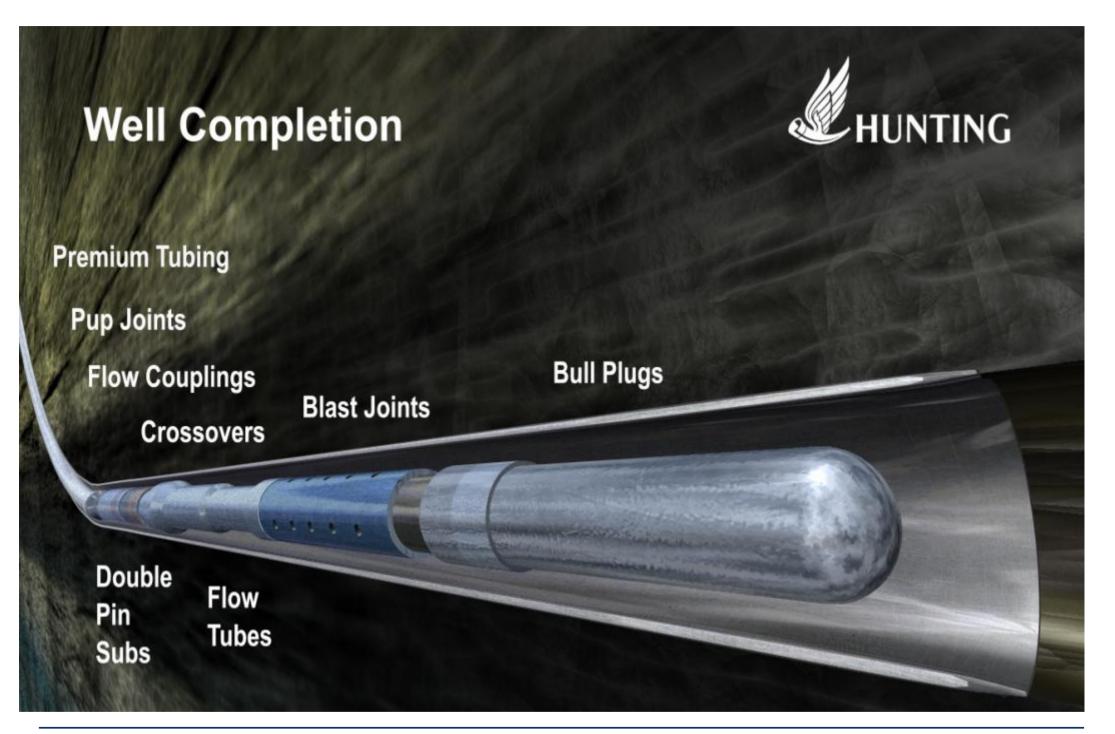
Drilling Tools

- Mud Motors
- Shock Tools
- Non Mag Drill Collars

Innova Acquisition

- Circuit Board technology
- MWD / LWD Application

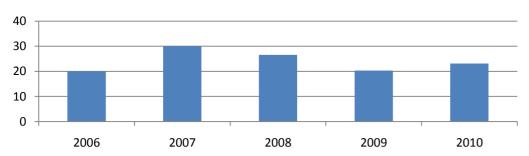




Well Completion



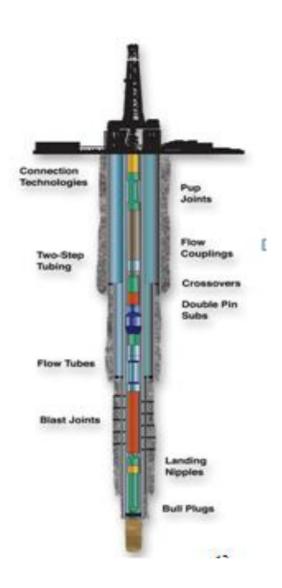
Profit from Operations £m

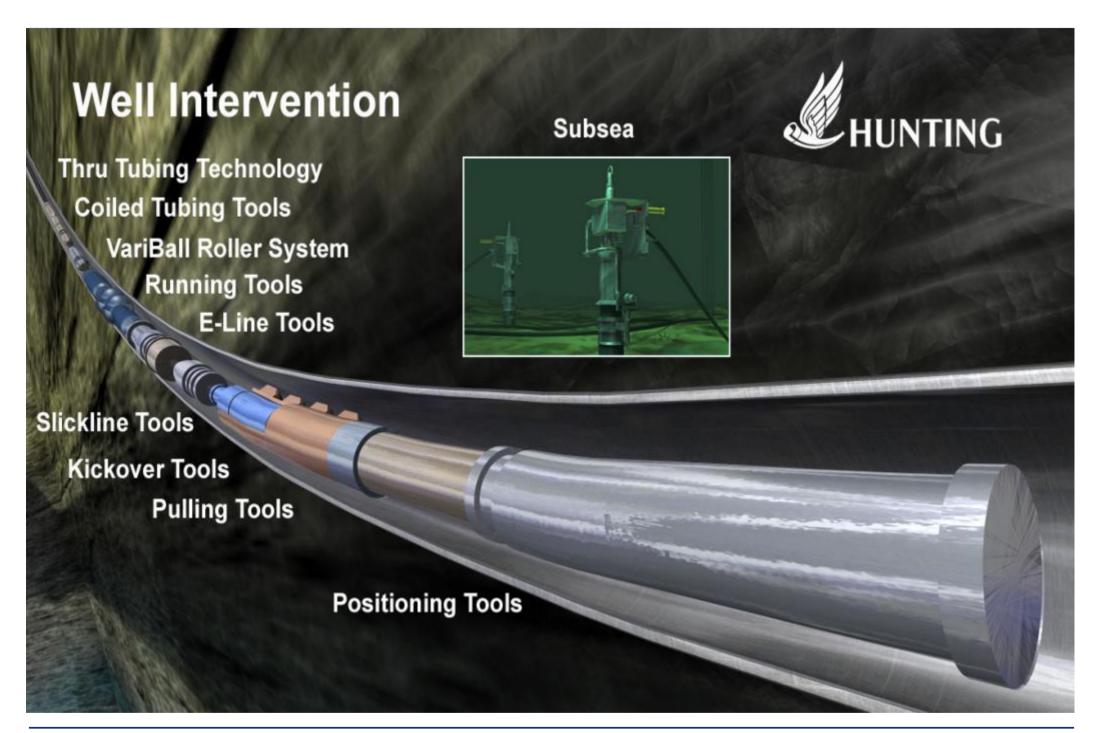


Highlights

- Lean manufacturing initiatives rolled out to all facilities
- Manufactures over 2,300 different part numbers
- Integration of Extel assets
- Capacity 2008 : 562,000 sq ft

2010: 856,000 sq ft

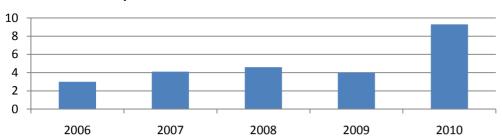




Well Intervention



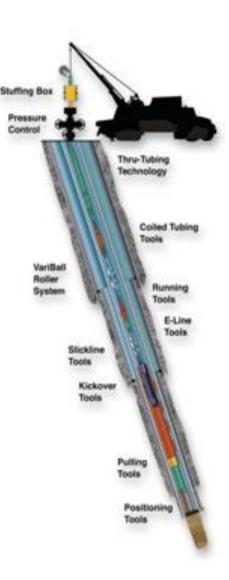
Profit from Operations £m



Highlights

- Commercialisation of Chemical Injection Systems
 2 for BP Gulf of Mexico relief wells
- Continued Expansion of Slickline,Wireline and Thru Tubing Market Presence
- Capacity: 2008: 88,000 sq ft

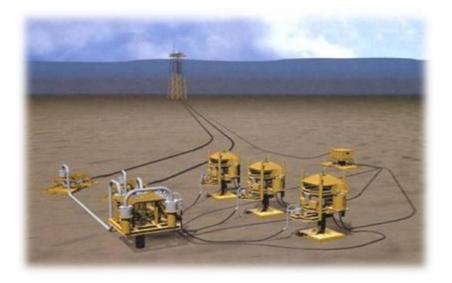
2010:169,000 sq ft



Downhole Tools, Chemical Injection System, Pressure Control Equipment, Thru-Tubing Technology











Gibson Shipbrokers

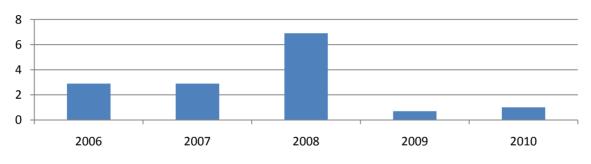


- Enlarged geographic coverage with new Oslo office and growth of London and doubling of Singapore broker team
- Continued staff development and recruitment to strengthen market position





Profit from Operations £m

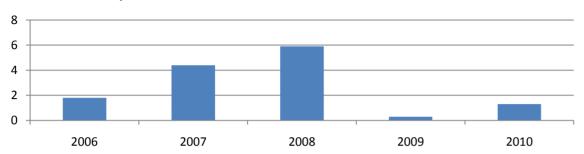


Other



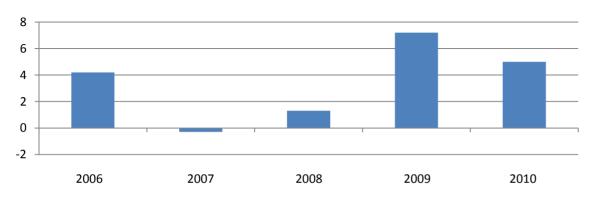
Exploration and Production

Profit from Operations £m





Profit from Operations £m

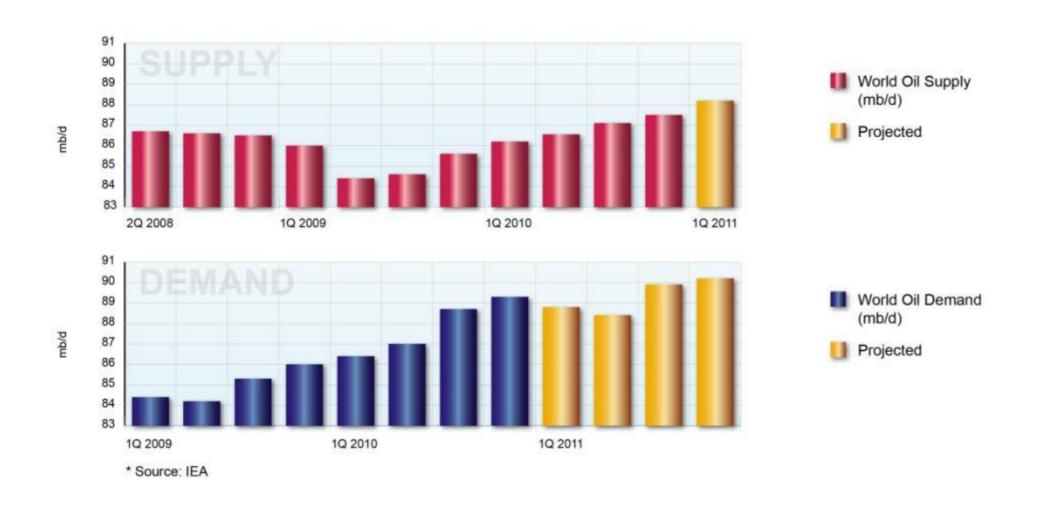






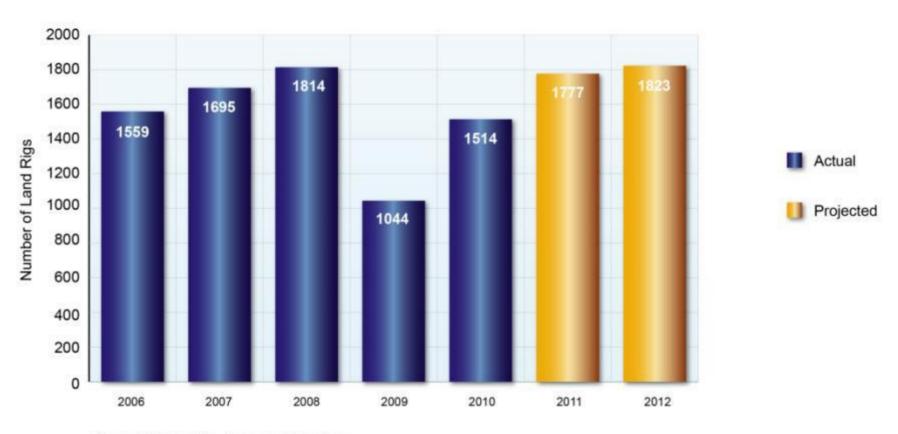
World Oil Supply and Demand





U.S. Land Rig Count*

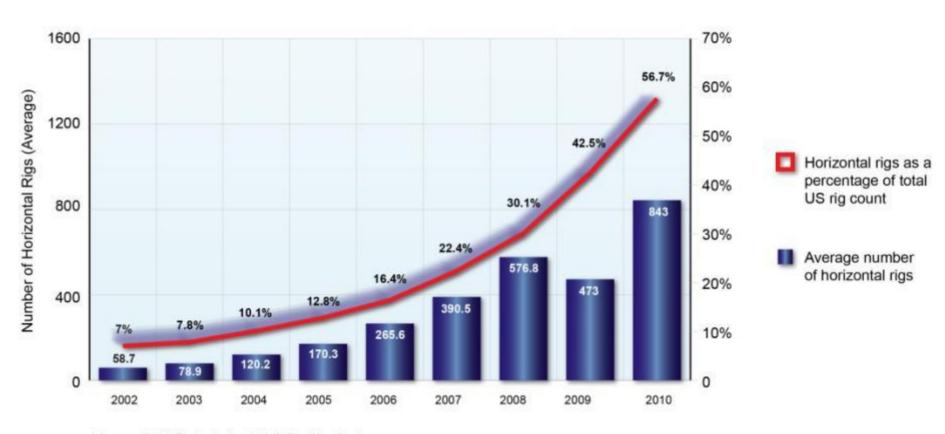




^{*} Source: Baker Hughes, Spears and Associates

Horizontal Rig Count*

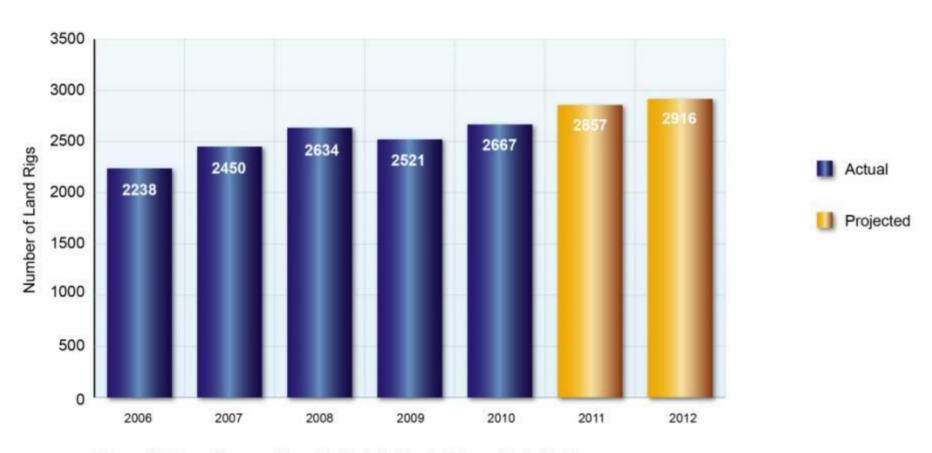




^{*} Source: Smith Technologies Activity Tracking System

International Land Rig Count*

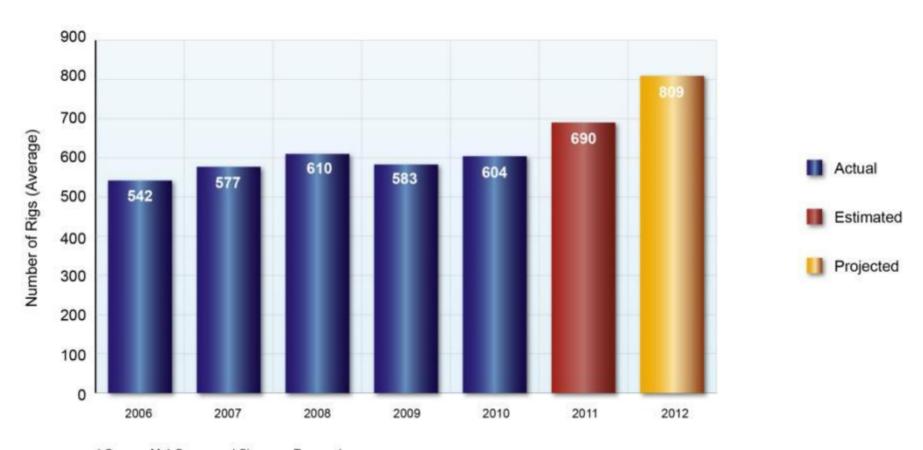




^{*} Source: M-I Swaco, Spears and Associated (includes Russia, China and Central Asia)

International Offshore Rig Count*

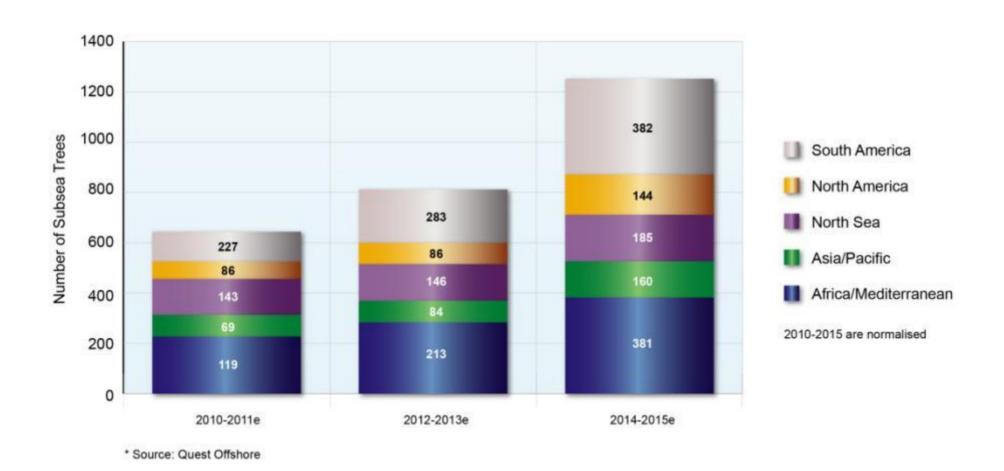




* Source: M-1 Swaco and Simmons Research

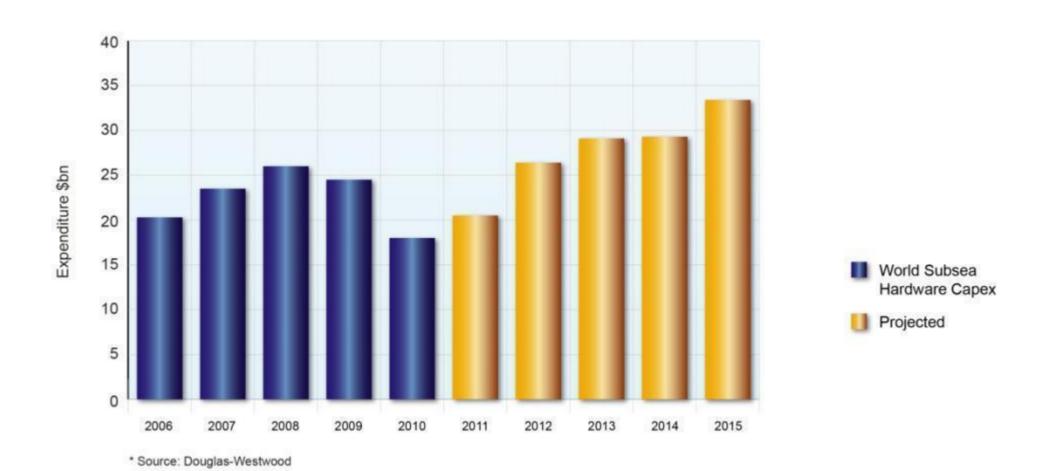
Global Subsea Trees





Global Subsea Capex Forecast spending 2011-2015 : US\$139bn

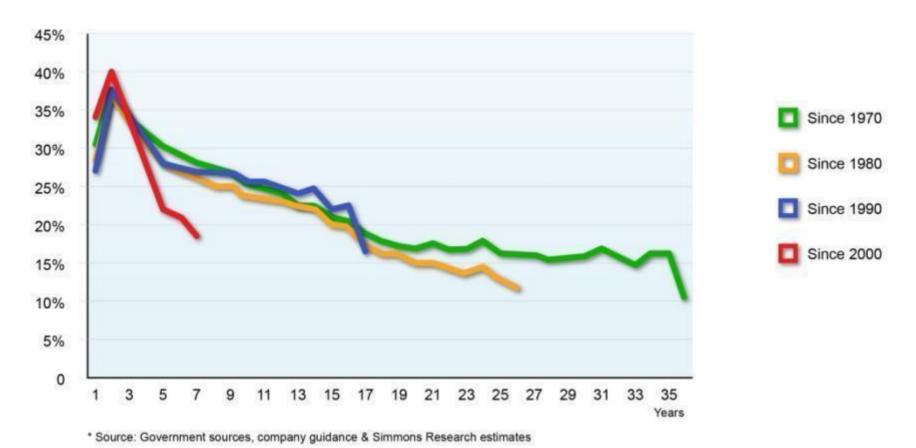




Depletion Rates by Vintage*

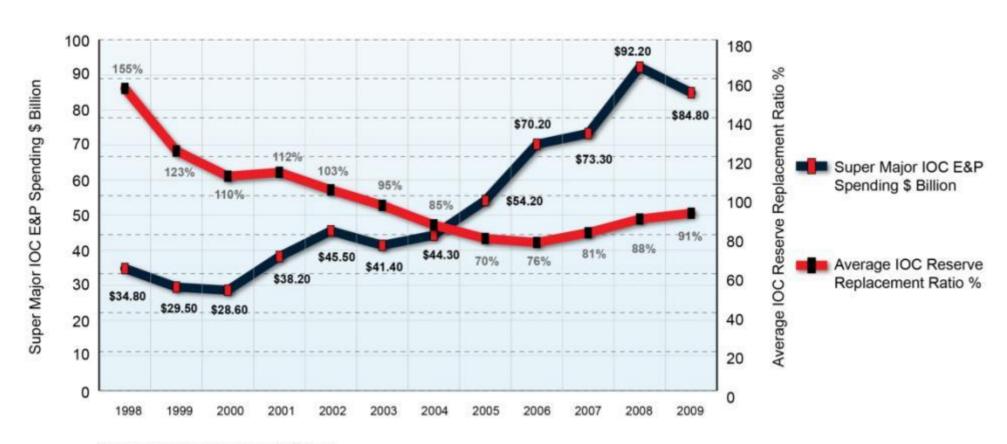


Isolating production from fields that started this decade yields a decline rate that is twice as steep (14% per annum) in the first 5 years vs 7% for all fields commencing production since 1970).



IOC Reserve Replacement Ratio versus E&P Spending*





^{*} Source: SEB Enskilda annual E&P Survey

