



PRECISION ENGINEERING FROM SUBSEA TO SPACE

Hunting PLC results presentation for the six months ended 30 June 2024

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Highlights

- Strong delivery of Hunting 2030 strategic objectives in the period leading to robust financial results.
- Success with Kuwait Oil Company, with \$231 million of orders secured in May/June 2024. Order backlog up 32% to \$699.5 million reflecting strong outlook into 2025.
- \$60 million of contracts secured for Organic Oil Recovery licensed technology, to be deployed within the North Sea and internationally.
- Good progress with the Energy Transition strategy, with new orders secured for international geothermal projects.
- India JV reporting c.\$13 million order book extending to 2025.
- Financial results driven by excellent progress within OCTG, Subsea and Advanced Manufacturing product lines.
- Restructuring to drive medium-term performance strong action within Hunting Titan completed in Q2 2024 to align with US market outlook. International sales continue to increase.

Revenue



\$60.3m +23%

Adjusted diluted EPS

15.5 cents +61%



Strong progress towards the Hunting 2030 Strategic Objectives

Product group





PERFORATING SYSTEMS



SUBSEA



Record \$231 million orders received.

Exxon's Yellowtail project.

Stafford business trading strongly.

\$17.5 million.

- API licence secured at premium threading facility in Nashik, India.
- Further market share growth of TEC-LOCK[™] product line despite subdued US onshore.
- \$23 million of international sales delivered in H1 2024.
- Launch of 'Tandem' H-4 Perforating System[™] planned for H2 2024.
- Restructuring of US businesses to save c.\$6-7 million.

Strong execution of titanium stress joint orders for

Enpro's order book strengthened during H1 2024 – now



Product group

MANUFACTURING

ADVANCED



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- Increased non-oil and gas sales at Dearborn and ٠ Electronics.
 - Progress in sales to aviation, commercial space, defence and medical markets.
- \$60 million of OOR contracts secured in the period.
- New geothermal orders secured in H1 2024.
 - Investment of \$0.3 million in CRA-Tubulars to further strengthen partnership.

COST MANAGEMENT AND RATIONALISATION



- Closed Wichita Falls operating site and two distribution centres.
- Headcount reduction at Hunting Titan.



Kuwait Oil Company ("KOC") orders

- Orders are a result of six years of effort with KOC to qualify connections and raw materials.
- \$231 million OCTG orders received in period comprising different thread sizes for the SEAL-LOCK XD[™] premium connection.
- Divided into eight shipments to Kuwait, with revenue to be recognised from Q3 2024 to Q2 2025.
- Shortening of cash cycle through bank acceptance bonds (raw material payment) and letters of credit (accelerated receivables).
- Margins at higher end of ranges indicated at Capital Markets Day.
- Positions Hunting well for future tender activity across Middle East.





Acceleration of Organic Oil Recovery commercialisation

- \$60 million of contracts secured for licenced OOR technology.
- Technology to be deployed onto UKCS and internationally.
- North Sea operators looking up to five years of field treatments.
- Good gross margins attached to technology and revenue.
- International interest extends to Middle East and South East Asia, with multiple blue-chip clients.





Progress with the Energy Transition strategy

• New orders secured in H1 2024 – geothermal markets are increasing in size and broadening geographic reach to US, Europe and Asia Pacific.



- \$0.3 million investment in CRA Tubulars B.V.
- CAL 2 testing shortly to be completed CAL 4 testing to commence if successful.
- Recognised within Shell plc's new technology programme.



CRA-Tubulars: Revolutionising Well-Integrity Solutions with TCT – Titanium-lined Composite Tubulars



Strong financial performance from OCTG, Subsea and Advanced Manufacturing

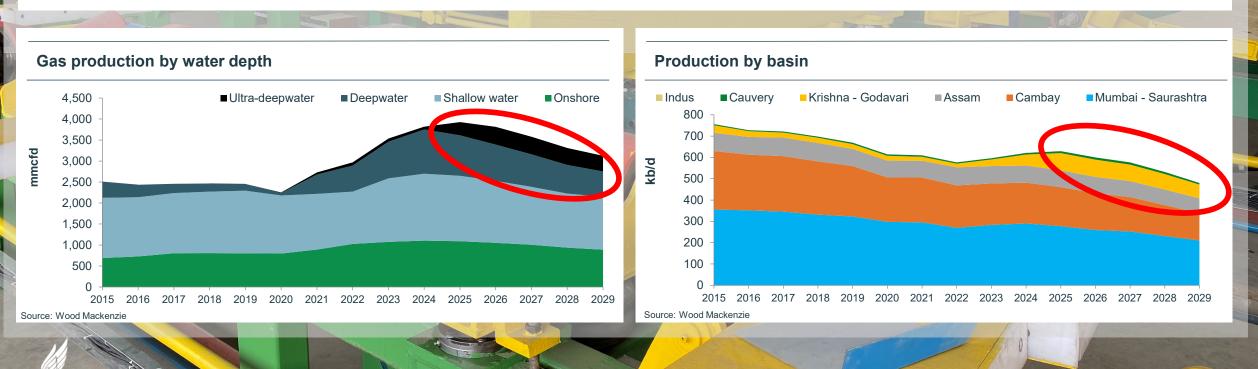




Strong outlook for India joint venture

- API licence received in May 2024 positions JV to tender for more work across all activities in India.
- Addressable market c.\$300-400 million per annum, based on management's estimates and early mover advantage.
- Current sales order book c.\$13 million.

• India domestic production to see declines from 2025 (gas and liquids), supporting strong internal investment needs to increase in-country production.



New technology remains a priority





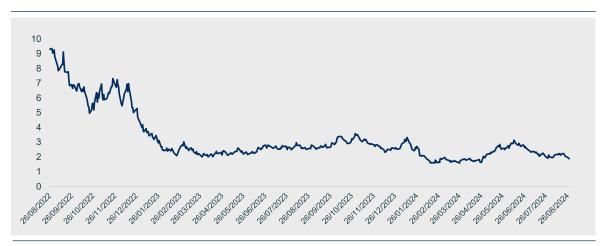
Hunting Titan restructuring to improve forward performance

Annualised cost savings of c.\$6-7 million announced, c.\$3 million to be realised in FY24.	Headcount reduction of up to 92 as part of reduction-in-force programme.	Wichita Falls operating site closed.
Two distribution centres closed in Canada and US.	Full year revenue likely to be c.5% lower than 2023.	Pricing remains generally firm, with cost cutting to improve EBITDA margin.



Natural gas outlook - US power demand is expected to grow ~ 39% by 2040

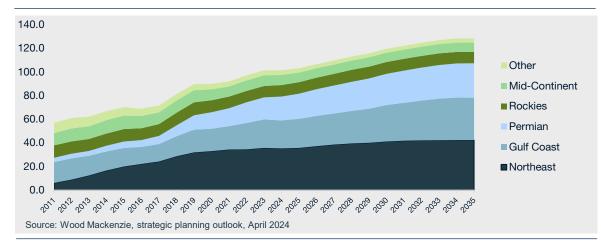
Henry Hub Natural Gas (\$ per mmBtu)



US power demand, thousand TWh



Gulf Coast, Permian and Northeast will drive Lower gas supply by 2035

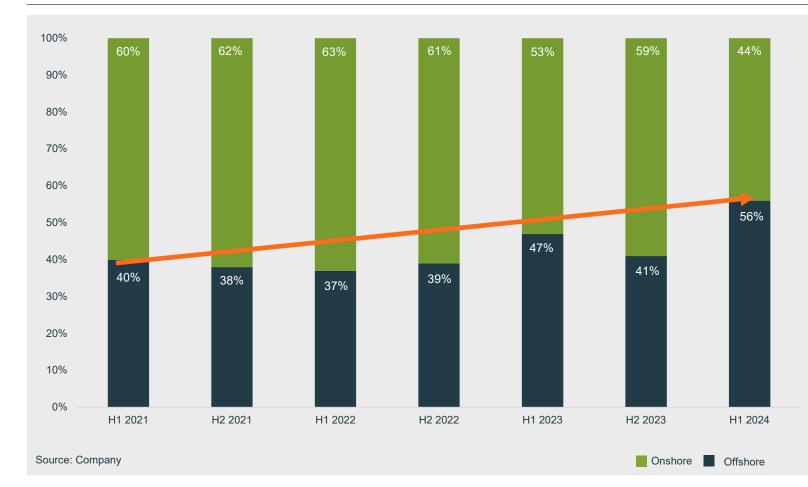


Current market narrative

- Natural gas pricing subdued in H1 2024 as lack of LNG offtake impacts production and demand.
- Outlook for medium term very strong multiple commentators anticipate natural gas to support high growth in electricity demand, particularly in the US as AI and data centre power usage accelerates.
- New LNG capacity for global markets also to support long term demand as US aims for 35% market share of LNG supply.

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Offshore revenue now overtaking onshore



% of oil and gas revenue

- International and offshore tender success shifting the revenue profile of the Group.
- Strong contribution from Asia Pacific through 2025 due to KOC orders – all offshore / deep gas drilling.
- Some activity improvement anticipated in US onshore during 2025.
- South America initiatives, including Subsea, OCTG and Perforating Systems will contribute to continued earnings momentum.



FINANCIAL OVERVIEW

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Financial overview

Record sales order book of \$700m providing visibility for 2024-2026.

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Revenue up by 3% – led by Subsea and AMG across offshore and international markets.

Adjusted diluted earnings per share up 61% from 9.6 cents to 15.5 cents.

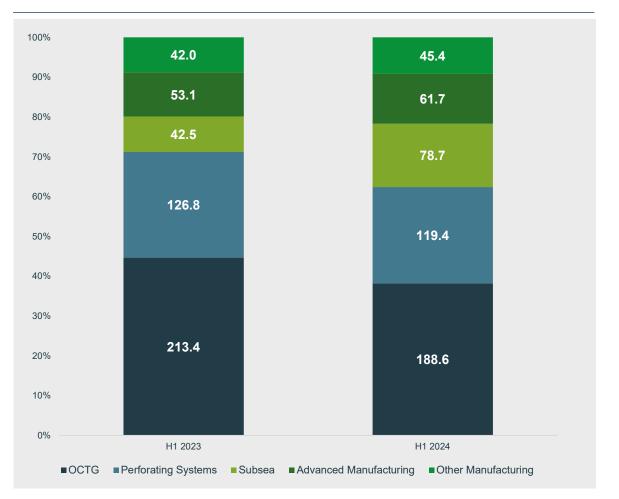
Positive free cash flow of \$2.8m.

- EBITDA margin 12% driven by higher margin sales within OCTG, Subsea and Advanced Manufacturing product groups and improved facility utilisation.
- Non-oil and gas revenue \$36.0m compared to \$36.1m in 2023.
- Subsea revenue up 85% year-on-year, with EBITDA margin of 23%.
- Operating efficiencies and restructuring continuing closure of Wichita Falls operating site and two distribution centres.

EBITDA up 23% to \$60.3m. (H1 2023 – \$42k).

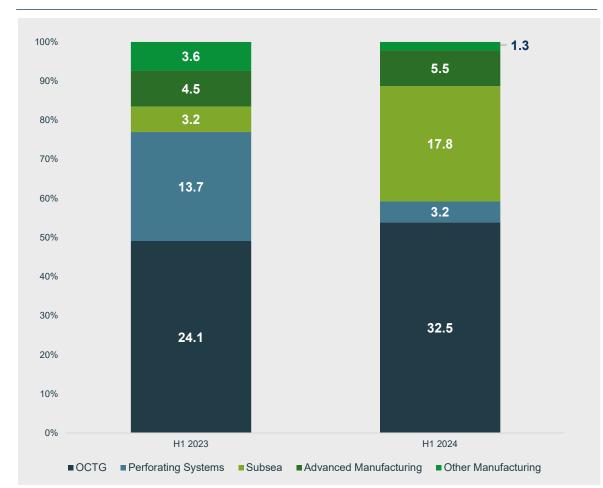
Strong increase in dividend per share declared at 5.5 cents – increase of 10%. ROCE 7.5% (H1 2023 - 4.0%).

Product Group – Revenue and EBITDA



External revenue breakdown by product group - \$m

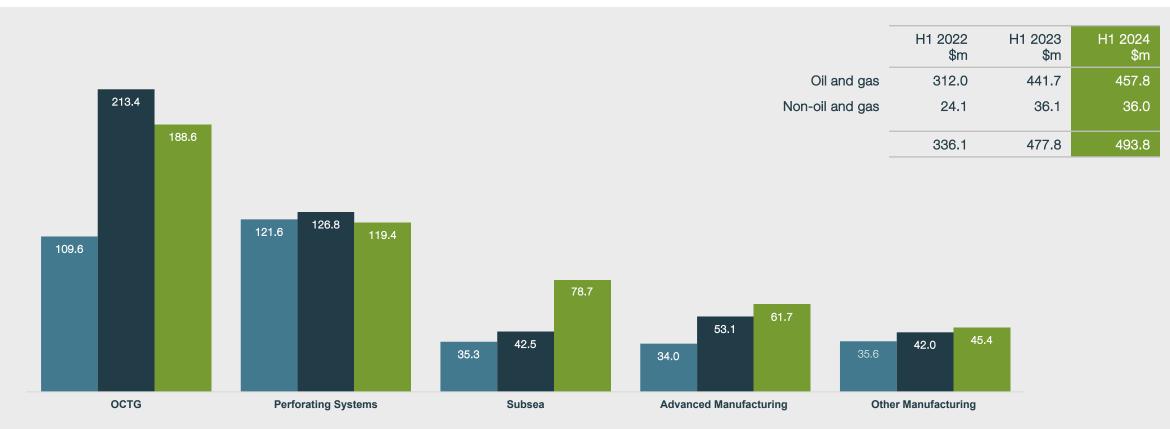
EBITDA breakdown by product group - \$m





Strong revenue growth post-pandemic despite reduced US land rig count

Revenue breakdown by product group



■H1 2022 ■H1 2023 ■H1 2024



Earnings and profitability growth in the year

Adjusted Group Income Statement*	H1 2024 \$m	Margin	H1 2023 \$m	Margin	H2 2023 \$m	Margin	
Revenue from oil and gas	457.8		441.7		411.5		
Revenue from non-oil and gas	36.0		36.1		39.8		Steady non-O&G revenue
Revenue	493.8		477.8		451.3		3% increase year-on-year
Gross profit	135.2	27%	114.2	24%	113.5	25%	Margin improvement
EBITDA**	60.3	12%	49.1	10%	53.3	12%	Improved drop-through
Operating profit**	40.1	8%	26.6	6%	33.8	7%	
Profit before tax	36.2		23.1		26.9		
Tax charge	(9.6)		(5.7)		(8.4)		Regional mix of profit
Profit after tax	26.6		17.4		18.5		
Diluted earnings per share	15.5c		9.6c		10.7c		Increase of 61% year-on-year
Final dividend per share proposed					5.0c		
Interim dividend per share declared	5.5c		5.0c				10% increase year-on-year

* Results for the year, as reported under IFRS, adjusted for certain items as determined by management.

** EBITDA and operating profit for 2023 have been restated to include the Group's share of associates' and JVs' results.



Strong offshore and international demand continues to drive activity

	H1 202	4 H1 2023			H2 2023			
Segmental results	Revenue \$m	EBITDA \$m	Revenue \$m	EBITDA* \$m	Revenue \$m	EBITDA* \$m		
Hunting Titan	122.9	2.0	134.5	12.1	124.7	9.8		
North America	192.7	29.0	191.3	29.1	183.4	24.7		
Subsea Technologies	78.7	17.8	42.5	3.2	56.1	10.5		
EMEA	46.7	(1.1)	46.5	0.8	41.7	0.9		
Asia Pacific	79.6	12.6	86.9	3.9	70.7	7.4		
Inter-segment elimination	(26.8)	-	(23.9)	-	(25.3)	-		
	493.8	60.3	477.8	49.1	451.3	53.3		

* EBITDA 2023 has been restated to include the Group's share of associates' and JVs' results - \$0.4m profit in H1 2023 and \$(1.0)m loss in H2 2023.



Product groups and operating segments H1 2024 performance

	Hunting Titan \$m	North America \$m	Subsea Technologies \$m	EMEA \$m	Asia Pacific \$m	External Revenue \$m	EBITDA \$m	EBITDA Margin %
OCTG	1.2	98.5	-	14.3	74.6	188.6	32.5	17%
Perforating Systems	111.9	-	-	7.5	-	119.4	3.2	3%
Advanced Manufacturing	3.3	58.4	-	-	-	61.7	5.5	9 %
Subsea	-	-	78.7	-	-	78.7	17.8	23%
Other Manufacturing	-	18.8	-	24.1	2.5	45.4	1.3	3%
Revenue	116.4	175.7	78.7	45.9	77.1	493.8		
EBITDA	2.0	29.0	17.8	(1.1)	12.6		60.3	
EBITDA margin %	2%	17%	23%	-2 %	16%			12 %
Operating profit	(2.6)	19.9	15.5	(3.4)	10.7			
Operating profit margin %	-2%	11%	20%	-7%	14%			



Strong balance sheet

	30 June 2024	Restated* 31 December 2023					
Group Balance Sheet	\$m	\$m		Working ca	pital to revenue -	%	
Property, plant and equipment	252.3	254.5	Asset additions in line with depreciation				
Right-of-use assets	25.7	26.2		50			
Goodwill and other intangible assets	193.6	195.2		50			
Associates and joint ventures	20.3	20.5			44%	46%	46%
Working capital	454.6	415.9	Increase in receivables as sales increase; inventory for firm orders	40	47 70		
Taxation	79.0	84.8		00			
Provisions	(15.5)	(16.6)	Includes import tax provision of \$9.5m	30			
Other net assets	2.2	3.0					
Total cash and bank / (borrowings)	(9.7)	(0.8)		20			
Lease liabilities	(27.8)	(28.7)					
Other borrowings	(3.9)	(3.9)		10			
Net debt	(41.4)	(33.4)	-				
				0 —			
Net assets	970.8	950.1	-		FY 2022	FY 2023	H1 2024
ROCE	7.5%	6.5%					

* Restated to include the import tax provision and associated tax impact.



Investment in working capital and assets supporting sales order book

Group Cash Flow	H1 2024 \$m	H1 2023 \$m	
EBITDA	60.3	49.1	23% year-on-year increase
Add: share based payments	7.0	7.5	
	67.3	56.6	-
Working capital movements	(39.9)	(85.9)	Working capital outflows reduced year-on-year
Tangible and intangible asset capital investments	(14.9)	(19.7)	
Lease payments	(4.6)	(5.6)	
Net interest and bank fees paid	(2.8)	(2.2)	
Net tax paid	(1.4)	(4.7)	
Other	(0.9)	2.0	
Free cash flow	2.8	(59.5)	-
Net investment in associates and joint ventures	-	(1.0)	
Dividends paid to equity shareholders	(8.0)	(7.1)	11% increase in year-end dividend from 4.5c to 5.0c
Net purchase of treasury shares	(2.9)	(8.5)	
Net cash outflow	(8.1)	(76.1)	-
Foreign exchange	(0.8)	(0.1)	
Movement in total cash and bank / (borrowings)	(8.9)	(76.2)	-
			-

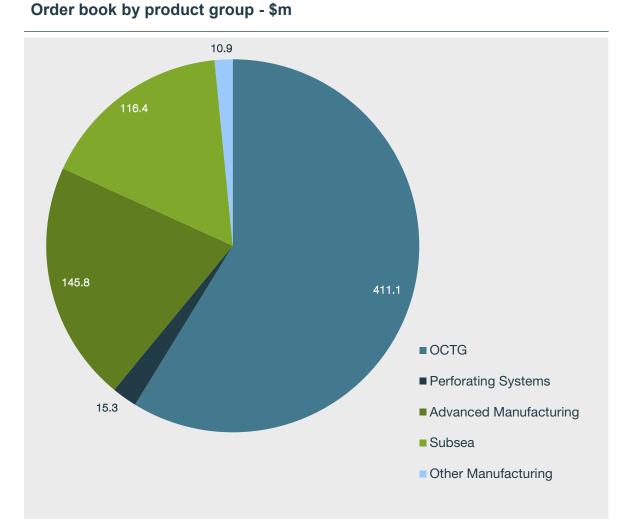


Working capital

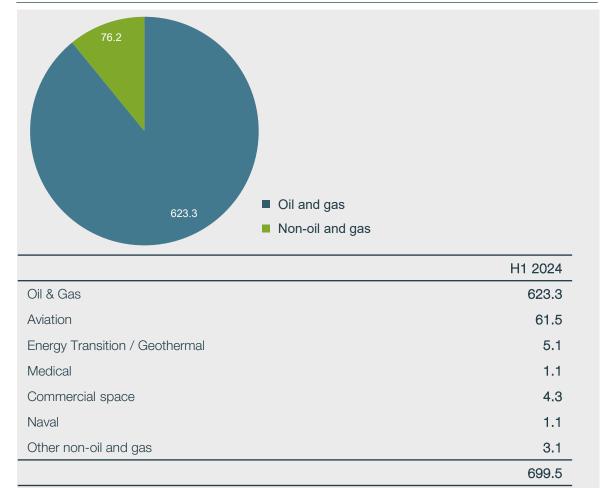
Working Capital	30 June 2024 \$m	31 December 2023 \$m
Inventories		
- Hunting Titan	129.2	140.5
- North America	125.7	107.8
- Other segments	75.1	80.1
Net inventories	330.0	328.4
Receivables	266.2	251.5
Payables	(141.6)	(164.0)
Total	454.6	415.9
Working capital to annualised revenue	46%	46%
Inventory days	168 days	175 days
Receivables days	82 days	89 days
Payables days	42 days	49 days
Advances from customers	28.7	31.0
Payments on account to suppliers	19.1	12.4



H1 2024 - record order book of \$699.5m providing visibility well into 2025

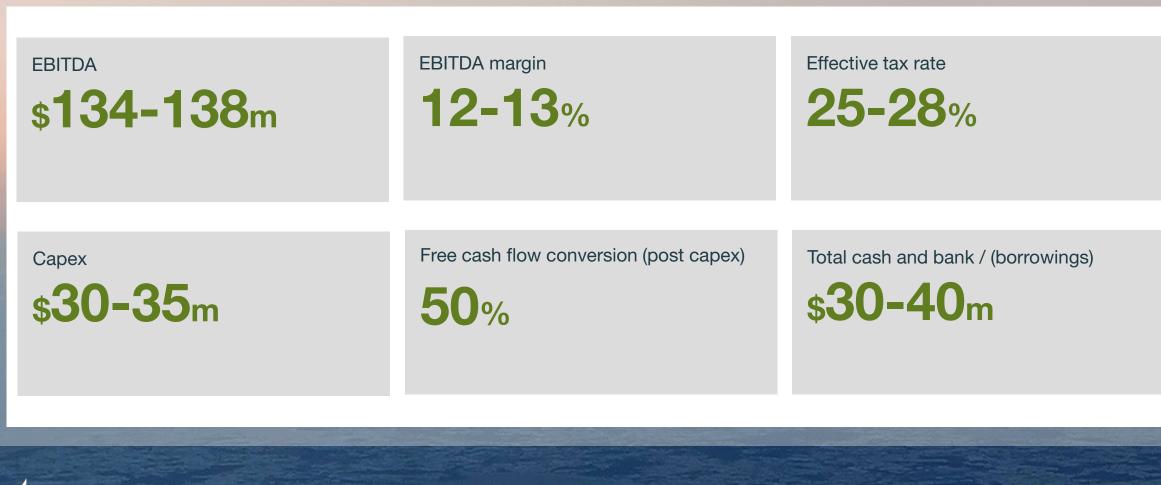


Order book by operational activity - \$m





2024 guidance





GEOGRAPHICAL REACH

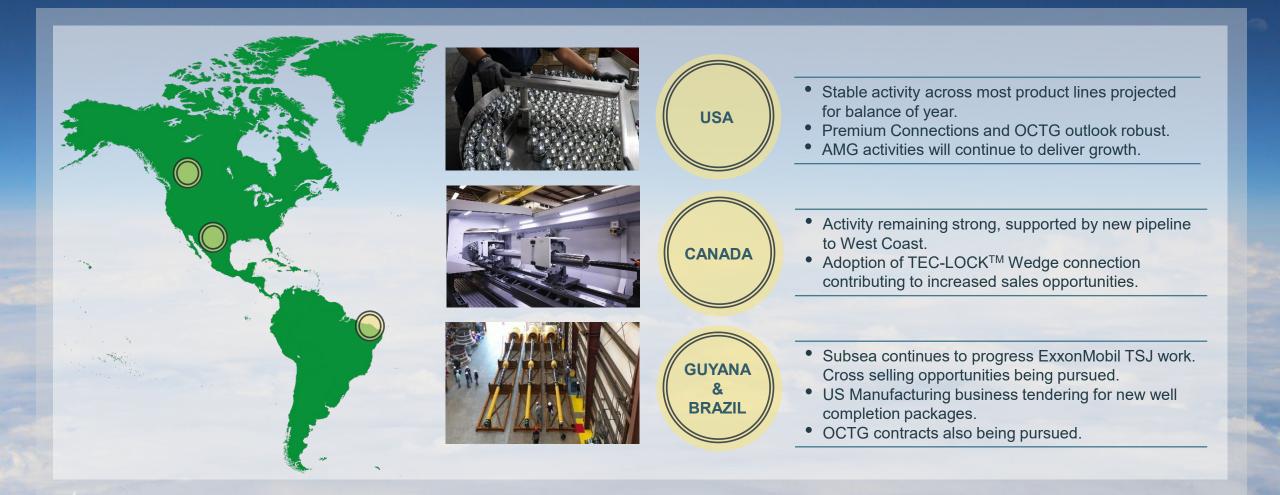
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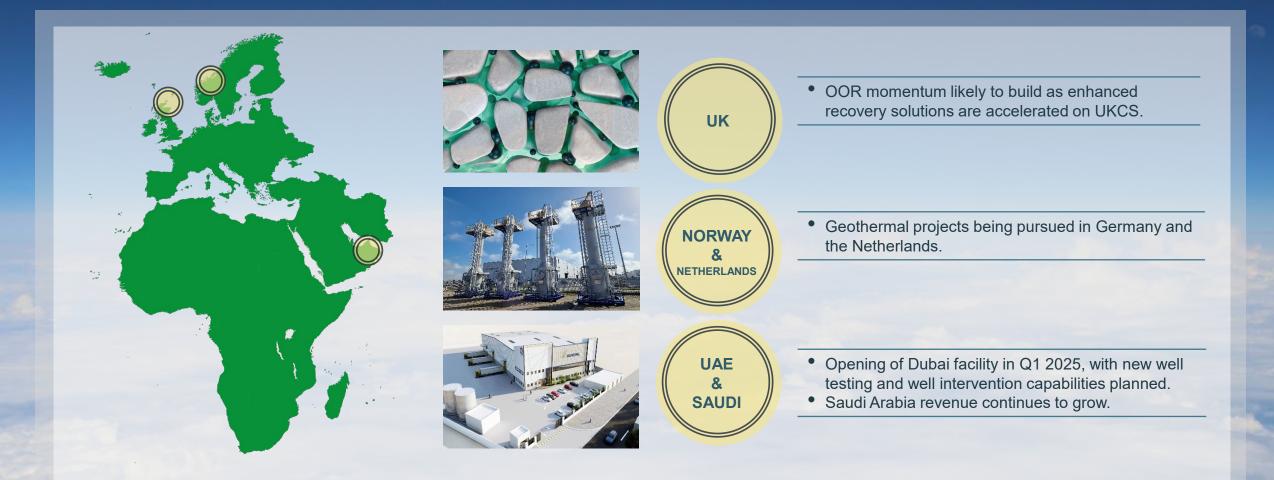


Outlook - Americas

HUNTING



Outlook - EMEA



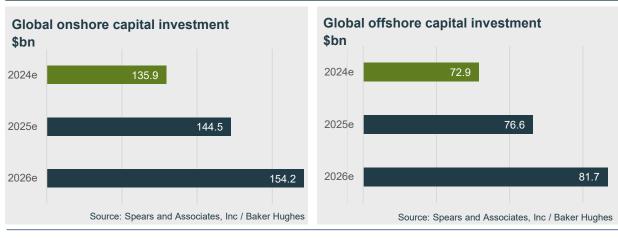


Outlook – Asia Pacific

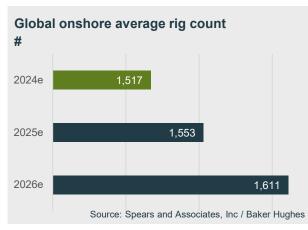


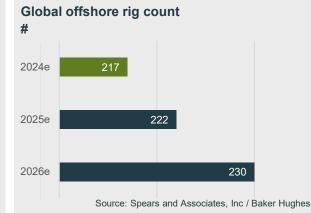
Key market indicators - industry capex, rig count and capacity build out

Drilling capital investment

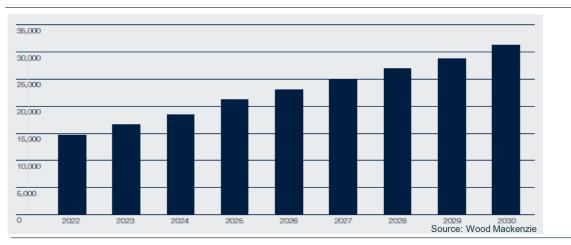


Rig counts

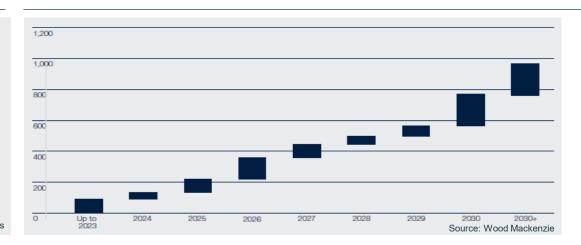




Projected global geothermal capacity - MW



Carbon capture capacity expansion - mmtpa



ESG & Sustainability

Internal manufacturing reject rate

0.31% (FY 2023 - 0.20%)

Total recordable incident rate

1.39 (FY 2023 – 0.91)

Training hours per employee (at the half year)

16.5 (FY 2023 - 30.0)

Employee voluntary turnover rate

10.5% (FY 2023 – 13.5%)



Summary

Strong period of delivery across Hunting's diversified energy portfolio.	Improvements to operating efficiencies driving higher margins.	Offshore/international markets to continue to deliver growth.
Improved FCF generation in H2.	Energy Transition sales increasing across the Group.	Guidance on performance unchanged.





PRECISION ENGINEERING FROM SUBSEA TO SPACE

APPENDICES

Statutory Group Income Statement*

	H1 2024 \$m	Margin	H1 2023 \$m	Margin	H2 2023 \$m	Margin
Pavanua	402.9		477.0		451.0	
Revenue	493.8		477.8		451.3	
Gross profit	135.2	27%	114.2	24%	113.5	25%
Operating profit**	40.1	8%	19.2	4%	32.3	7%
Profit before tax	36.2		15.7		25.4	
Tax (charge)/credit	(9.6)		(4.0)		75.1	
Profit after tax	26.6		11.7		100.5	
Diluted earnings per share	15.5c		6.2c		59.7c	

* Results for the year, as reported under IFRS.

** Operating profit for 2023 has been restated to include the Group's share of associates' and JVs' profit of \$0.4m and the import tax provision of \$7.4m.



Product groups and operating segments H1 2023 performance

	Hunting Titan \$m	North America \$m	Subsea Technologies \$m	EMEA \$m	Asia Pacific \$m	External Revenue \$m	EBITDA \$m	EBITDA Margin %
OCTG	2.4	101.2	-	25.5	84.3	213.4	24.1	11%
Perforating Systems	123.7	-	-	3.1	-	126.8	13.7	11%
Advanced Manufacturing	4.4	48.7	-	-	-	53.1	4.5	8%
Subsea	-	-	42.5	-	-	42.5	3.2	8%
Other Manufacturing	-	23.0	-	17.3	1.7	42.0	3.6	9 %
Revenue	130.5	172.9	42.5	45.9	86.0	477.8		
EBITDA	12.1	29.1	3.2	0.8	3.9		49.1	
EBITDA margin %	9%	17%	8%	2%	5%			10%
Operating profit	7.5	18.3	(0.4)	(1.1)	2.3			
Operating profit margin %	6%	11%	-	-2%	3%			



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